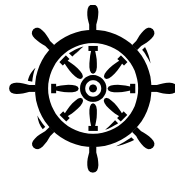


KURING-GAI
MOTOR YACHT CLUB
A Company Limited by Guarantee

ANNUAL REPORT
2025 – 2026



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KURING-GAI MOTOR YACHT CLUB

A Company Limited by Guarantee
ABN 857 000 262 290

MINUTES OF THE 80th ANNUAL GENERAL MEETING KURING-GAI MOTOR YACHT CLUB HELD IN THE CLUBHOUSE, COTTAGE POINT Monday 16th June 2025

The meeting was also accessible via Microsoft Teams (Meeting ID: 489 963 335 840 0 Passcode: o6Nt3zg3)

Commodore Bruce Quick, occupying the chair, welcomed all to the meeting, which he declared open at 6:30pm.

ATTENDANCE

There were 27 members in attendance plus Club Secretary Georgia Wilson. There were 2 members who logged in online (Alice Killen and Phil Pratt).

1. APOLOGIES

9 apologies were received and are listed below:

Steve McColl	Garry Sexton	Geoff Davidson
Allan Farrer	Anthony Jenkins	David Badman
John Colquhoun	John Hearne	Richard Chapman
Andrew Storey		

2. MINUTES

Minutes of the 79th Annual General Meeting held on Wednesday 24 June 2024 having been circulated (within the 2024/2025 Annual Report) were taken as read and confirmed as being a true and accurate record by the meeting.

Moved and seconded, Jim Lendrum and Rob Harrington-Johnson.
All in favour, none opposed. Motion carried.

3. BUSINESS ARISING

None

4. PROXIES

Proxies received as below:

<u>Member proxy in favour of:</u>	<u>Member proxy received from:</u>
John Spry	Michelle Jobbins
Rob Harrington-Johnson	Bill Carmody Alan Judge Tony Bennet Cathy Astridge
Bruce Quick	Anthony Jenkins Richard McDonald

Scot Wheelhouse	Sharon Delaney Tony McHugh Mark Hunter Gary Waters Ross Mitchell Adrian (Fuzzy) Goodman Steve Stenta Garry Sexton
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5. TO RECEIVE AND ADOPT THE REPORT OF THE DIRECTORS FOR 2024/2025 AND THE COMMODORE'S REPORT

Bruce Quick summarized his Commodore's Report.

He thanked David Browne for his previous service on the Board and Chris Jensen for his outstanding performance at the Club over many years, Georgia, Keith and the Waterfront staff. He thanked Ross for stepping up to the Board last year. Mike Rillstone is stepping down as Rear Commodore, Bruce thanked Mike and Judy for organising all the social events.

Bruce suggested that one of the things the Club looked at is how compliant we are with all regulations with regards Parks, Council, EPA etc, we therefore formed a Risk Committee to put more rigour into risk identification and management for the Club. Risk is a very important part of the running of the Club. The Master Plan Committee, which will look to define the direction and capital spend for the Club over coming years, will also work very closely with the Risk Committee.

Scot has helped us build close relationship with Northern Beaches Council, Bruce is working with Parks and Maritime to build our relationships with them.

Maintenance & projects – we completed the overflow carpark, retaining walls & envirocycle this past year and this year focused on the bunding system. Our annual R&M spend has remained constant.

We're working closely with Parks to negotiate a lease renewal and trying to get more moorings in our mooring field. One of the easiest ways for people to visit the Club or the Kiosk is to pick up a mooring, so having extra would be handy.

We had a situation where Marine Rescue put a rescued yacht on one of our moorings and it then stayed there for 6 weeks before the owners removed it, this led to us endorsing Marine Rescue's application for 2 police/emergency moorings, which were subsequently declined. Bruce has advised Marine Rescue that our moorings are out of bounds with regards rescue vessels, otherwise we may be left in a situation where the boat sinks on our mooring or is left to rot and we can't legally get rid of it.

The new Club tinnie will be arriving early July. This is something that came out of the member survey that another tinnie was needed. We'll be sending more surveys out going forward as it's good to have member feedback.

Bruce advising that it is a critical part of our business that we look very closely at how we operate and our revenue lines to manage the business well.

We are in a good financial position but we do need to look at areas such as putting money away for renewing our depreciating assets. We've had good discipline with ensuring we always have \$400k in the bank, so we haven't had to get any loans, even with our big spends on the carpark and envirocycle.

Bruce thanked Mike & Judy for all their work on the social events, we've had a great run of events and with Opening Day coming up, that side of things is working well.

Thanks to all the members and board for all their efforts around the Club.

Accepted by Chris Jensen and Peter McLean

All in favour, none opposed.

6. TO RECEIVE AND ADOPT THE DIRECTORS REPORT AND ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2025

The Directors Report and Accounts for the year having previously been circulated were taken as read. Commodore Quick handed over to Honorary Treasurer, Ian Dale, for a summary.

Ian addressed the meeting using PowerPoint slides (attached) saying that whilst we have cash in the Bank, the money is a reserve for addressing the large amount of depreciating assets. He gave the example of the Waterfront pontoon which cost \$600-700k when it was built but if we needed to replace it now it would be in the millions. As such we need to plan for the future expenses.

The trends show sales and gross profit over a long period are basically flat but expenses are rising.

Income by area – Waterfront, moorings, levies, membership, rentals, reimbursement of fixed costs from tenants, rental from hall hire.

Expense groups – wages are pretty constant, R&M was low during covid but has increased in subsequent years, depreciation has crept up with the larger projects, rates & licences have crept up which is mostly down to the land value. Insurance has stayed pretty flat thanks to Paul Purnell's hard work in this area. Moorings expenses, we had bee-hive replacements which increased our expenses. This includes a lot of material costs such as chains, shackles, painting etc.

Rubbish – lower costs due to negotiations with URM.

Electricity has increased as with everyone.

R&M we spent some money on the Shipwright building, the larger expenses being the beam replacement. Fuel we spent money on the annual pressure testing and took the opportunity to clean the tanks of any impurities.

Tenders, Keith did a lot of work fixing up the tenders – flooring, bumper guards, navigation lights.

Sewerage has had a large cost mostly due to pump out required during the envirocycle works.

Waterfront – painting of Founders Lounge.

Top Cottage – eaves broken, gutters.

P&L - we're working to understand and manage the business by business type (i.e. commercial and membership). Looking at the trends over 12 years it was clear that we lose money within the membership category (i.e. running the boating club). Whilst we make money from moorings and membership fees, this is more than consumed by the cost of running the boating Club (Waterfront staffing costs, mooring and building maintenance).

This is the historical view and we need to look at the impact of this in future years. This is reflected in the 2025/2026 budget. As such we need to look at how we can get more revenue into the Club and manage expenses wisely.

The Capital plan is based on the premise that we keep 50% of our total annual expenses in a cash reserve in the bank and only go to the bank if absolutely necessary. There are lots of big items in the plan, such as the replacement of The George, fixing the Kiosk to Founders Lounge walkway, addressing the bicycle waste watering system, landscaping etc. Each year we spend about \$200k on capital spend. The Master Plan Committee will also be looking at future capital spend and how we best spend our limited capital most effectively.

2035 it's forecast we'll have approximately \$650k in reserve and \$1.2m in the bank.

What's not in the capital plan is replacement of the members pontoon in 2033, (what is it going to cost? Over 1 million?) We don't know the actual answer.

We looked at waterproofing the boatshed building but the costs were getting scary at \$2-3million.

This board is about looking to the future so the Club remains viable for many years to come. This is what the Risk Committee and the Master Plan Committees will be working on.

Mike Rillstone mentioned that the depreciation we're accounting for is not a real cash figure but we need to be putting money aside to replace those assets when the time comes.

Kobi Simmat asked about member count, Bruce advising that this hovers between 280 and 300 members. The mooring field is full. Membership was closed off and people went on our waitlist. Kobi feels that if we increased memberships by 20 members at \$1,000 each it could help towards our membership income. Bruce advising we need to look at all revenue streams that will help the club without affecting the members and the Club. Staying the same is not an option though. Increasing members is an option which will be looked at.

Chris Jensen making the point that one new member brings in \$1,000 whereas if we got 10 new moorings that would bring in a lot of money over a year.

Kobi commenting that moorings have high profitability as the mooring income is much higher than the expenses to maintain.

The accounts were accepted by Kobi Simmat and Richard Hunt.

All in favour, none opposed.

7. TO ELECT FLAG AND EXECUTIVE OFFICERS FOR THE YEAR ENDING JUNE 2026

The following nominations have been received in accordance with the KMYC Constitution:

COMMODORE	Bruce Quick
VICE COMMODORE	Paul Purnell
REAR COMMODORE	Ross Nefodov
HONORARY TREASURER	Ian Dale

All positions being unopposed, Commodore Quick declared all positions filled and congratulated the incumbent Executive Officers on their new positions and welcomed Ross Nefodov to his new position as a Flag Officer. Bruce then presented Ross with his burgee.

8. TO ELECT COMMITTEE MEMBERS FOR THE YEAR ENDING JUNE 2026

Commodore Bruce Quick read out the 5 nominations and as all were unopposed declared the committee positions filled by the following members:

EDWARDS, Maurice LAMB, Paul SEXTON, Garry WHEELHOUSE, Scot RES, Louis

Commodore Quick congratulated the incumbent committee members and welcomed Maurice, Paul and Louis to the Board.

9. GENERAL BUSINESS

a) Approval of the Capital & Maintenance Levy

The Capital and Maintenance levy is to remain at the same rate as the 2024/2025 year.

All in favour of approving the Capital & Maintenance levy? Yes

Any opposed – NO

b) Proxies

Proxies received also cover the EGM held after tonight's AGM, therefore none destroyed.

c) Other General Business

Kobi Simmat thanked the Board for the hard work they do. On Saturday we celebrated the life of Jann Garske a Cottage Point resident and every single person there mentioned the Club and such good memories they have here. Kobi mentioned that the Club is not just for the members but for

the residents and the future generations, so it's worth doing the hard things to continue to have such a great Club.

Bruce reinforced this view as seen with his interactions with Parks and how they see KMYC as integral to the National Park.

There being no further business Commodore Bruce Quick declared the meeting closed at 7:12pm.

CHAIRMAN:

DATED:

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

REPORT OF THE BOARD OF DIRECTORS

The 2026 Annual Report of the Kuring-gai Motor Yacht Club Limited together with the Directors' Report and Accounts is submitted on behalf of the Board of Directors.

A copy of the Income Statement and Balance Sheet as at 31st March 2026, the end of the Club's financial year, is forwarded with the report.

- (i) The amount of depreciation during the year amounted to \$ 114,823
- (ii) The profit before income tax for the year is \$ 194,863 (Year 2025: profit \$224,134). The profit after income tax is \$194,863 (Year 2025: profit \$224,134).
- (iii) The number of members of each class in the Register of Members as at 31st March 2026 is:

	<u>2026</u>	<u>2025</u>
Honorary Life Members	3	3
Members	149	150
Past Boat Owners	35	39
Remote Members	34	34
Crew Members	13	14
Family Crew Members	25	25
Social Members	10	8
Marine Rescue Members	8	10
Deferred Member	1	0
	-----	-----
	278	283
	-----	-----

- (iv) BOARD OF DIRECTORS (Officers & General Committee) at 31st March 2026

COMMODORE	Bruce Quick
VICE COMMODORE	Paul Purnell
REAR COMMODORE	Ross Nefodov
HONORARY TREASURER	Ian Dale
COMMITTEE MEMBERS	Louis Res
	Scott Wheelhouse
	Maurice Edwards
	Paul Lamb
	David Browne

Meetings

Since the end of the financial year 2025, the Board of Directors have conducted 9 General Committee Meetings .

Attendances were as follows:

Rillstone M	2	Wheelhouse S	6
Jensen C	2	Dale I	8
Quick B	7	Nefodov R	5
Sexton G	5	Lamb P	7
Purnell P	7	Edwards M	3
Res L	4	Browne D	1



.....
Commodore

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

COMMODORE'S REPORT

Year ended 31st March 2026

The year from the Board

The Board welcomed three new members this year—Paul Lamb, Louis Res and Maurice Edwards—who have brought valuable new perspectives to Board decision-making, supported by Scot Wheelhouse, Garry Sexton and Ross Nefodov. Unfortunately, Garry Sexton stepped down from the Board due to an ongoing conflict of interest. Under the Constitution, the Board may fill the position as a casual vacancy, so we invited former Board member David Browne to fill the role, which he accepted. This brings us to five Board Directors, plus the three Flag Officers and the Honorary Treasurer. I would also like to acknowledge Ross Nefodov for stepping up as Rear Commodore, replacing Mike Rillstone, who stepped down due to work commitments.

A special mention goes to Scot Wheelhouse for his work with NPWS as we progress negotiations for a new Lease over the land titles on which the Club sits. This has been a lengthy and complex process, requiring us to address a range of legislative obligations and native title considerations.

A key focus this year has been compliance, and we have achieved strong results in our work with NPWS, EPA & NBC. However, several recent contaminant spills into our waterways highlighted that, while we had equipment and procedures in place, they were not sufficient to manage these incidents effectively. As a result, both KMYC and the Boatshed have acquired additional equipment and updated our spill procedures. You may notice this equipment positioned around the waterfront. We will also introduce spill-response training that Members can attend, as we all share responsibility for managing and maintaining our pristine marine environment.

Our Master Planning and Risk Committees met several times during the year, but there are no significant outcomes to report. The Board has agreed to changes so that, at the June 2026 AGM, both committees will be disbanded. A Board Member will then be appointed Chair to establish a new committee for each area.

The effort in working closely with our stakeholders NPWS, Maritime and NBC continues to pay dividends. Our application for more Club moorings has been submitted and is being reviewed by NPWS. NBC, especially Councillor Rowie Dillon and Community Liaison Officer Andrew Johnson, who have attended several meetings at the Club to better understand our requirements and they continue to represent us well at Council. The major wins have been with NSW Maritime where we have secured 2 grants (totalling \$71,500) to upgrade our Pump-out Station (this has been installed) and to upgrade the Kiosk pontoon boat ramp (work to take place in June). A further round of grants will open later this year and we will apply for additional funding for specific projects.

As Commodore, I welcome correspondence from Members. Some recent messages, however, have been highly critical of Board decisions made in previous years. The Board is elected by the Members to represent the best interests of the Club and does so on a voluntary basis. If you as a member feel strongly about the Club's direction or how the Board operates, I encourage you to nominate for the Board rather than make judgements that do not lead to constructive outcomes.

Maintenance & Projects

Our main project currently underway is the new bunding system on the slipway. The final pit was completed recently and the system is now being commissioned. NBC will attend in late May to confirm the installation meets waterways requirements. We will also undertake additional slipway works (not required by NBC or Maritime) by replacing the existing floating boom with a more substantial dam-type boom.

We recently circulated a summary of the many projects/changes/achievements the Board has delivered over the past 12 months, and the feedback was very encouraging. Several further projects are planned, and the Board will update Members once details and costings are confirmed.

Work with NPWS on the new Lease and additional moorings is continuing, and we remain confident of achieving the outcomes we are seeking. We had also been exploring the installation of Police Moorings to allow Marine Rescue to secure rescued vessels; however, Marine Rescue no longer considers this necessary, so we have discontinued this work.

Finance & Strategic Plan

The Board met in February for its annual planning session to review revenue and costs for the coming financial year and beyond, and we are comfortable with our current position. We remain committed to maximising revenue and minimising costs for the benefit of all Members. An example being where we updated Coal & Candle Cottage bookings to allow partial-cottage bookings, which has been well received and has increased bookings.

At years end, we continued to increase our cash reserves to \$1.3m as we await detailed input for the Kiosk/Boatshed area being formulated by the Master Plan and Risk Committees so that the Board can finalise a staged investment plan. We are aware there is not enough cash to cover this upgrade so the focus is on having a consistent process to develop the best available outcome linked to Members needs and obtaining an increased return from our commercial activities.

Whilst no certainty of future funding, the recent success of obtaining Grants helps to ensure our cashflow remains in a healthy position.

Our mooring field continues to be fully occupied and we have a number of potential members on the waitlist. The Deferred Membership that we introduced last year has been taken up by a number of members meaning there is a ready waitlist for the moorings. I have no doubt that if we are successful with our NPWS application for additional moorings, we will have no challenges in filling them.

Social Events

Ross and Sacha supported by the Social Committee have done an outstanding job in keeping us entertained during the year. All our events are well attended but we can always welcome more Members as they are a great way to meet new friends who share a common interest in enjoying and supporting KMYC.

The key events during the year were:

- Off the Water Weekend spent visiting sites around Sydney Harbour.
- Opening Day, another spectacular day both on land and on water for the sail past.
- Weekend raft-ups for Kings Birthday, Labour Day, Australia Day.
- Greek themed Pontoon dinner, clearly a favourite for all Members.

- Sailing regatta for those of us who love the feel of wind (or lack thereof) propelling us across the waters.
- End of Season where we get to hear of all the near misses etc that occurred during the year.

Conclusion

On behalf of the Board, I thank all Members for their continued support. This is also my final year as a Flag Officer with 1 more year as a Director – roles I have thoroughly enjoyed - and I look forward to becoming a “Feather Duster” and all that entails!

We look forward to having our members along with their families and guests continue to enjoy the magnificent facilities we have here at Cottage Point and the fabulous waterways surrounding us.

Bruce Quick
Commodore

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

DIRECTORS' REPORT

Your directors present their report on the club as a company for the financial year ended 31 March 2026.

1. The names of the Directors in office at any time during or since the end of the year are:

Jensen C (resigned June 2025)	Nefodov R	Rillstone M (resigned June 2025)
Quick B	Purnell P	Dale I
Sexton G (resigned Sept 2025)	Wheelhouse S	Res L (from June 2025)
Browne D (from March 2026)	Edwards M (from June 2025)	Lamb P (from June 2025)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

2. The profit of the club for the financial year amounted to \$ 194,863
3. A review of the operations of the club during the financial year and the results of those operations are as follows:
- The principal activities of the club in the course of the financial year consisted of the provision of boating and clubhouse facilities for members.
 - There were no significant change in the nature of those activities during the year.
4. The club's operations are subject to Compliance with the requirements of the National Parks and Wildlife Act, 1974 and any Regulations and By-Law, the Environmental Protection Authority's (EPA) Environment Best Management Practice for Marinas and Slipways and relevant legislation.

The company's operations are consistently monitored to ensure compliance with relevant environmental laws and regulations. The company has established control procedures and guidelines to ensure compliance exists.

All relevant licences and approvals are held and the company has not been prosecuted for any environmental offence.

The company is committed to minimising any adverse environmental impact of its activities, while continuing to meet expectations of members for best services and providing a safe working environment for employees.

5. No dividends have been paid or declared since the start of the financial year.
6. No options over issued shares or interests in the club were granted during or since the end of the financial year and there were no options outstanding at the date of this report.
7. No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the club, with the exception of the following matters.

During the financial year the club paid a premium to insure any current, past or future directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the company, other than conduct involving wilful breach of duty in relation to the club.

8. No person has applied for leave of Court to bring proceedings to which the club is a party for the purpose of taking responsibility on behalf of the club for all or any part of those proceedings.

Signed in accordance with a resolution of the Board of Directors:



.....
B. Quick – Commodore
(Director)



.....
P.Purnell – Vice Commodore
(Director)

Dated this18thday ofMay.....2026

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2026

	Note	2026 \$	2025 \$
Sales Revenue		1,368,788	1,302,951
Cost of Sales		164,441	186,529
		-----	-----
Gross Profit		1,204,347	1,116,422
		-----	-----
Administration & Finance Expense		275,916	226,575
Personnel Costs		296,136	252,057
Licences & Rates		139,866	126,748
Member Expense		19,577	13,057
Maintenance & Consumables		277,989	273,851
		-----	-----
Total Expenses		1,009,484	892,288
		-----	-----
Profit from ordinary activities before income tax		194,863	224,134
		-----	-----
Income Tax expense relating to ordinary activities	2	0	0
		-----	-----
Net Profit after income tax from ordinary activities		194,863	224,134
		-----	-----
Net Increase in Asset Revaluation Reserve		160,000	0
		-----	-----
Total change in Equity other than those resulting from transactions with owners as owners		354,863	224,134
		-----	-----

The accompanying notes form part of the financial statements

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

BALANCE SHEET AS AT 31 MARCH 2026

	Note	2026 \$	2025 \$
CURRENT ASSETS			
Cash	3	1,360,350	1,065,440
Receivables	4	228,816	188,661
Inventories	5	83,400	33,052
		-----	-----
TOTAL CURRENT ASSETS		1,672,566	1,287,153
		-----	-----
NON CURRENT ASSETS			
Property, Plant and Equipment	6	12,309,401	12,197,513
		-----	-----
TOTAL NON CURRENT ASSETS		12,309,401	12,197,513
		-----	-----
TOTAL ASSETS		13,981,967	13,484,666
		-----	-----
CURRENT LIABILITIES			
Accounts Payable	7	234,424	100,156
Provisions	8	24,399	21,931
Other	9	91,589	85,887
		-----	-----
TOTAL CURRENT LIABILITIES		350,412	207,974
		-----	-----
TOTAL LIABILITIES		350,412	207,974
		-----	-----
NET ASSETS		13,631,555	13,276,692
		=====	=====
MEMBERS FUNDS			
Asset Revaluation Reserve	10	10,393,709	10,233,709
Retained Profits		3,237,846	3,042,983
		-----	-----
TOTAL MEMBERS FUNDS		13,631,555	13,276,692
		=====	=====

The accompanying notes form part of the financial statements

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2026

	Note	2025 \$	2025 \$
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from Customers		1,338,597	1,302,482
Payments to Suppliers and Employees		(998,000)	(978,508)
Interest Received		21,024	18,357
		-----	-----
Cash Flow from Operating Activities	12	361,621	342,331
		-----	-----
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds from Sale of Fixed Assets		0	0
Payment for Fixed Assets		(66,711)	(176,403)
		-----	-----
Cash Flow from Investing Activities			(176,403)
		-----	-----
CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds from Borrowings		0	0
Repayment of Borrowings		0	0
		-----	-----
Cash Flow from Financing Activities		0	0
		-----	-----
Net increase/(decrease) in cash held		1,065,440	165,928
Cash at the beginning of the financial year		294,910	899,512
		-----	-----
Cash at the end of the financial year	12	1,360,350	1,065,440
		-----	-----

The accompanying notes form part of the financial statements

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2026

	Note	2026 \$	2025 \$
Balance at beginning of year		13,276,692	13,052,558
Profit attributable to members of parent equity		194,863	224,134
Income tax on items taken directly to equity	2	0	0
Revaluation of Land	10	160,000	0
Subtotal		----- 13,631,555 -----	----- 13,276,692 -----
Dividends paid for or provided for		0	0
Balance at end of year		----- 13,631,555 -----	----- 13,276,692 -----

The accompanying notes form part of the financial statements

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general-purpose financial report that has been prepared in accordance with Accounting Standards, Urgent Issues Group Consensus Views and other authoritative pronouncements of the Australian Accounting Standards Board. The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets.

The Kuring-gai Motor Yacht Club Limited is a company limited by Guarantee, incorporated and domiciled in Australia. The financial report of the Kuring-gai Motor Yacht Club Limited complies with all Australian equivalents to International Financial Reporting Standards (IFRS) in their entirety.

Cost is based on the fair values of the consideration given in exchange for assets. The accounting policies have been consistently applied, unless otherwise stated.

The following is a summary of the material accounting policies adopted by the company in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

Reporting Basis and Conventions

The financial report has been prepared on an accruals basis, and is based on historical costs modified by the revaluation of selected non-current assets, and financial assets and financial liabilities for which the fair value basis of accounting has been applied.

(a) Inventories

Inventories, comprising fuel, oil, ice, gas and other goods held for resale are stated at the lower of cost and net realisable value.

(b) Property, Plant & Equipment

Property, plant and equipment are carried at cost or at independent or directors' valuation, less where applicable, any accumulated depreciation or amortisation. The carrying amount of property, plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining recoverable amounts.

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, are depreciated on a straight line basis over their estimated useful lives to the company commencing from the time the asset is held ready for use. Properties held for investment purposes are not subject to a depreciation charge. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements. Profits and losses on disposal of property, plant and equipment are taken into account in determining the profit for the year.

The depreciation rates used for each class of assets are:

- | | |
|--------------------------|-----------|
| • Buildings & carparks | 2% - 4% |
| • Plant and equipment | 5% - 20% |
| • Furniture and fittings | 10% - 20% |

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

The revaluations of freehold land and buildings have not taken account of the potential capital gains tax on assets acquired after the introduction of capital gains tax.

(c) Debtors

Receivables are recognised and carried at original invoice amount less a provision for any uncollectible debts. An estimate of doubtful debts is made when collections for the full amount is no longer probable. Bad debts are written off as incurred.

(d) Employee Entitlements

The provisions for employee entitlements to wages, salaries and annual leave represents the amount which the company has a present obligation to pay resulting from employee's services provided up to the balance date. The provisions have been calculated based on the amount expected to be paid when the liabilities are settled.

The liability for employees' entitlements to long services leave has been calculated at undiscounted amounts based on current wage and salary rates. The provision relates to amounts expected to be paid to employees for long services leave and is based on legal and contractual entitlements and assessments having regard to experience of staff departures and leave utilisation.

(e) Taxation

The charge for current income tax expenses is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using tax rates that have been enacted or are substantively enacted by the balance sheet date.

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability where there is no effect on accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation and the anticipation that the entity will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

(f) Revenue Recognition

Revenue from sale of goods is recognised upon delivery of goods to the customers.

Interest income is recognised as it accrues.

Revenue from rendering of services is recognised upon the delivery of services to customers.

Rental income is recognised as it accrues.

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(g) Impairment of Assets

At each reporting date, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

(h) Trade and other payables

Liabilities for trade creditors and other amounts are carried at cost which is the fair value of the consideration to be paid in the future of goods and services received, whether or not billed to the entity.

Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Goods and services tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expenses. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Critical accounting estimates and judgements

The directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the group.

Key estimates – Impairment

The entity assesses impairment at each reporting date by evaluating conditions specific to the company that may lead to the impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value in use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

No impairment has been recognised for assets at 31st March 2026.

Key estimates – Doubtful debts provision

Amounts of accounts receivable were assessed. The directors believe that no provision for doubtful debts should be made at 31st March 2026. (\$0 – 31st March 2025)

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

	2026	2025
	\$	\$
2		
<u>INCOME TAX EXPENSE</u>		
Prima facie tax payable on operating profit before Income tax at 25% (2025: 25%)	48,716	56,033
Adjustments for non-taxable items:		
- Non assessable income	(232,921)	(224,753)
- Non-deductible expenses	177,029	184,053
- Income tax benefit on loss carried forward	7,176	(15,333)
	-----	-----
INCOME TAX EXPENSE	0	0
	-----	-----
3		
<u>CASH</u>		
National Parks- Guarantee Deposit	16,824	16,649
Bank – Term Deposits	802,987	424,787
Cash at Bank – Online Saver	212,205	169,591
Cash at Bank	327,609	453,688
Petty Cash Imprest Account	725	725
	-----	-----
	1,360,350	1,065,440
	-----	-----
4		
<u>RECEIVABLES</u>		
Trade Debtors	108,863	99,696
Less: Provision for Doubtful Debt	0	0
	-----	-----
	108,863	99,696
GST Receivable	4,780	0
Other Debtors and Prepayments	115,173	88,965
	-----	-----
	228,816	188,661
	-----	-----
5		
<u>INVENTORIES</u>		
Stock on Hand (at cost)	83,400	33,052
	-----	-----

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

	2026	2025
	\$	\$
6 <u>PROPERTY, PLANT & EQUIPMENT</u>		
Freehold Land – at current VG	10,440,000	10,280,000
	-----	-----
Overflow Car Park, Driveway & Retaining Wall	481,436	481,436
Less Accumulated Depreciation	38,222	23,269
	-----	-----
	443,214	458,167
	-----	-----
Bunding System at cost	107,967	77,330
	-----	-----
Buildings at cost	1,778,481	1,778,481
Less: Accumulated Depreciation	1,049,513	1,000,661
	-----	-----
	728,968	777,820
	-----	-----
Plant & Equipment at cost	792,674	756,327
Less: Accumulated Depreciation	676,339	661,281
	-----	-----
	116,335	95,046
	-----	-----
Envirocycle at Cost	295,712	295,712
Less Accumulated Depreciation	20,697	13,304
	-----	-----
	275,015	282,408
	-----	-----
Furniture & Fittings at cost	129,275	129,275
Less: Accumulated Depreciation	121,406	117,526
	-----	-----
	7,869	11,749
	-----	-----
Fuel Wharf & Pontoon at cost	296,287	296,287
Less: Accumulated depreciation	156,786	141,970
	-----	-----
	139,501	154,317
	-----	-----
Motor Vehicles at cost	49,356	49,356
Less: Accumulated Depreciation	13,984	4,113
	-----	-----
	35,372	45,243
	-----	-----
Security Fobs	15,160	15,433
	-----	-----
TOTAL PROPERTY, PLANT & EQUIPMENT	12,309,401	12,197,513
	-----	-----

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

	2026	2025
	\$	\$
7		
<u>ACCOUNTS PAYABLE</u>		
<u>Current</u>		
Other creditors and accruals	201,410	68,242
Hall Hire and Key Deposits	33,014	31,914
	-----	-----
	234,424	100,156
	-----	-----
8		
<u>PROVISIONS</u>		
<u>Current</u>		
Provision for Employees Entitlements	24,399	21,931
	-----	-----
9		
<u>OTHER LIABILITIES</u>		
<u>Current</u>		
PAYG and Superannuation Payable	7,961	5,847
Provision for Long Service Leave	45,918	39,221
Security Fob Deposits	37,710	36,710
GST Payable	0	4,109
	-----	-----
	91,589	85,887
	-----	-----
10		
<u>ASSET REVALUATION RESERVE</u>		
Asset Revaluation Reserve	10,393,709	10,233,709
	-----	-----
Movements during the year:-		
Asset Revaluation Reserve – Opening Balance	10,233,709	10,233,709
Revaluation increment on freehold land	160,000	0
	-----	-----
	10,393,709	10,233,709
	-----	-----
11		
<u>MEMBERS' GUARANTEE</u>		
Members' Guarantee	5,560	5,660
	-----	-----

The company is limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the company. As at 31 March 2026 the number of members was 278 (2025: 283)

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

	2026 \$	2025 \$
12 <u>NOTES TO STATEMENT OF CASH FLOWS</u>		
(i)		
- Petty Cash	725	725
- Bank Overdraft / Cash on Hand	1,359,625	1,064,715
	-----	-----
	1,360,350	1,065,440
	-----	-----
(ii) <u>Reconciliation of Operating Profit after income Tax to net cash provided by operating activities</u>		
Operating Profit after income tax	194,863	224,134
<i><u>Add/(Less): Non Cash items:</u></i>		
- Depreciation	114,823	105,122
- Provision for Annual Leave and Long Service Leave	9,165	(10,005)
	-----	-----
Net cash provided by operating activities before change in assets and liabilities	318,851	319,251
<i><u>Change in Assets and Liabilities</u></i>		
(Increase)/decrease in Inventories	(50,348)	(11,207)
(Increase)/decrease in Receivables	(40,155)	6,755
Increase/(decrease) in Current Liabilities	133,273	27,532
	-----	-----
	42,770	23,080
	-----	-----
Net cash provided by operating activities	361,621	342,331
	-----	-----

13 FINANCIAL INSTRUMENTS

(a) Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, loans and borrowings. The main purpose of non-derivative financial instruments is to raise finance for the operations of the Club. The Club does not have any derivative instruments at 31st March 2026.

(i) Treasury Risk Management

As part of the Board's regular meetings, material exposure to currency and interest rates are evaluated, in the context of recent economic conditions.

(ii) Financial Risks

The main risks the Club is exposed to through its financial instruments are interest rate risk, credit risk and liquidity risk.

Interest Rate Risk

The club has no significant risks relating to interest rates.

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

13 FINANCIAL INSTRUMENTS (cont'd)

Foreign Currency Risk

The Club is not exposed to fluctuations in foreign currency.

Liquidity Risk

The group manages liquidity risk by monitoring forecast cash flows and ensuring that adequate unutilised borrowing facilities are maintained.

Credit Risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts, as disclosed in the balance sheet and notes to the financial statements.

The economic entity does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the economic entity.

Price Risk

The Club is not exposed to any commodity price risk.

(b) Net Fair Value

The net fair value of other assets approximates their carrying value. No financial assets are readily traded on organised markets in standardised form other than listed investments. Financial assets where the carrying amount exceeds net fair values have not been written down as the economic entity intends to hold these assets to maturity. The aggregate net fair value and carrying amounts to financial assets are disclosed in the balance sheet and in the notes to and forming part of the accounts.

14 RELATED PARTY TRANSACTIONS

(a) Directors in Office

The names of the directors who have held office during the financial year are:

Jensen C	Rillstone M	Sexton G
Quick B	Purnell P	Dale I
Res L	Brown D	Wheelhouse S
Nefodov R	Lamb P	Edwards M

(b) Directors Fees

During the year the following director fees / out of pocket expenses, including insurance premiums to indemnity liabilities while acting as a director were paid to directors:

2026	2025
<u>\$ 0</u>	<u>\$ 0</u>

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

NOTES TO THE FINANCIAL STATEMENTS (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

(c) **Related Parties transaction**

All transactions entered into during the year with directors, including the provisions of moorings and the sale of goods and services, were on normal member terms and conditions.

15 **FINANCIAL REPORTING BY SEGMENTS**

The Club operates predominately in the provision of boating and clubhouse facilities in one geographical area being Cottage Point, NSW, Australia.

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

DIRECTORS' DECLARATION

The directors of the company declare that:

1. The financial statements and notes, as set out in pages **11 to 24** present fairly the club's financial position as at 31st March 2026 and to the performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. In the directors' opinion, there are reasonable grounds to believe that the club will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



.....
B. Quick
Commodore
(Director)



.....
P. Purnell
Vice Commodore
(Director)

Dated this18th..... day ofMay..... 2026

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

**DETAILED STATEMENT OF INCOME & EXPENDITURE
FOR THE YEAR ENDED 31 MARCH 2026**

	2026	2025	2024
INCOME			
Total Sales Revenue	1,368,788	1,302,951	1,329,746
	-----	-----	-----
Sales of Fuel, Oil, Ice, Gas & Water	231,867	242,638	316,270
Less: Cost of Goods sold	164,441	186,529	238,701
	-----	-----	-----
Net Income from Sales of Fuel, Oil, Ice, Gas & Water	67,426	56,109	77,569
Members Subs and Entrance fees	175,181	166,560	162,644
Members Capital Levy	36,387	37,400	38,673
Mooring Revenue	514,157	500,552	480,316
Dinghy & Kayak Storage	14,715	14,281	14,200
Slipway Rent	27,820	27,268	25,728
Boatshed, Shop and House Rents	212,326	199,695	193,883
Sundry Income	35,397	1,887	1,547
Interest Received	21,024	18,357	12,414
Tenant Reimbursement	68,171	60,124	60,943
Hall & Weddings	31,743	30,079	22,128
Government Grant	0	0	1,000
Social Functions – Net	0	4,110	0
	-----	-----	-----
GROSS PROFIT	1,204,347	1,116,422	1,091,045
	-----	-----	-----
LESS EXPENDITURE			
Administration & Finance -			
Audit and Accountancy fees	8,853	8,941	8,641
Bank Charges & Card Fees	1,244	1,187	1,446
Computer & Website	9,348	20,791	11,484
Depreciation	114,823	105,122	90,439
Donations	0	0	0
General Expenses	6,735	16,123	1,211
Instant Asset Write Off	45,607	0	0
Insurance	79,846	69,492	72,895
Telephone	9,460	4,919	5,807
	-----	-----	-----
	275,916	226,575	191,923
	-----	-----	-----
Personnel Costs -			
Motor Vehicle expenses	2,417	2,153	6,060
Superannuation	29,916	26,101	25,588
Training & Seminars	2,998	627	4,002
Wages & Employee Entitlements	260,805	223,176	242,872
	-----	-----	-----
	296,136	252,057	278,522
	-----	-----	-----

KURING-GAI MOTOR YACHT CLUB LIMITED

ABN: 87 000 262 920

DETAILED STATEMENT OF INCOME & EXPENDITURE (cont'd) FOR THE YEAR ENDED 31 MARCH 2026

	2026	2025	2024
Licenses & Rates -			
NPWS & Waterways License	62,796	53,331	51,180
Council Rates & License Fees	77,070	73,417	68,974
	-----	-----	-----
	139,866	126,748	120,154
	-----	-----	-----
Member Expense -			
Advertising & Promotion	0	1,786	1,583
Club Keys	1,139	343	1,819
Committee Expenses	8,029	6,914	8,247
Printing, Stationery & Postage	3,360	3,307	3,381
Social Functions (including Open Day)	5,087	0	7,374
Trophies & Race Committee	1,962	707	2,311
	-----	-----	-----
	19,577	13,057	24,715
	-----	-----	-----
Maintenance & Consumables -			
Consumable Stores	6,508	6,477	10,891
Electricity & Gas	20,833	17,316	20,569
Maintenance - Clubhouse	3,952	1,104	4,935
- Buildings	62,386	38,641	33,380
- Grounds, Gardens & Car Park	16,082	12,683	10,926
- Health & Safety	19,875	2,889	2,129
- Moorings	59,933	60,029	53,287
- Safety & Compliance	7,724	3,149	3,579
- pontoons & Slipway	(6,515)	26,250	13,442
- Tenders	7,421	12,465	3,942
- Pool	1,391	2,148	1,443
- Fuel Supplies	6,721	27,171	1,577
Lower Cottage Costs	10,866	7,673	16,846
Property Security	2,437	3,490	1,754
Rubbish Removal & Cleaning Materials	32,772	38,745	39,967
Water Supply & Sewerage Maintenance	25,603	13,621	37,784
	-----	-----	-----
	277,989	273,851	256,451
	-----	-----	-----
TOTAL EXPENSES	1,009,484	892,288	871,765
	-----	-----	-----
Profit before Tax	194,863	224,134	219,280
	-----	-----	-----
Income Tax Expense	0	0	0
	-----	-----	-----
NET PROFIT AFTER TAX	194,863	224,134	219,280
	-----	-----	-----

This statement is to be read in conjunction with the attached disclaimer

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KURING-GAI MOTOR YACHT CLUB
ABN 87 000 262 290**

Report on the Audit of the Financial Report

Opinion

I have audited the financial report of Kuring -Gai Motor Yacht Club (the company) which comprises the statement of financial position as at 31 March 2026 and the statement of profit or loss and other comprehensive income and statement of cash flows and cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In my opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 31 March 2026 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of my report. I am independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the code.

I confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Directors' for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KURING -GAI MOTOR YACHT CLUB
ABN 87 000 262 290**

Auditor's Responsibility for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

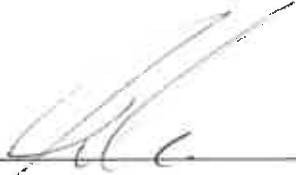
I also provide the directors with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF KURING -GAI MOTOR YACHT CLUB
ABN 87 000 262 290**

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation preclude public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Name of Firm: PMK Partners
Certified Practising Accountants

Name of Auditor



Jeffrey McKee

Dated: 12th May 2026

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
KURING -GAI MOTOR YACHT CLUB**

I declare that, to the best of my knowledge and belief, during the year ended 31 March 2026 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Name of Firm: PMK Partners
Certified Practising Accountants

Name of Director:



Jeffrey McKee

Address: 40/8 Victoria Ave CASTLE HILL

Dated this 12th day of May 2026